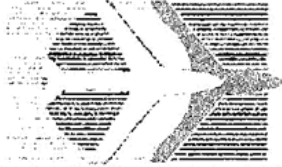


LAS VEGAS – MCCARRAN INTERNATIONAL AIRPORT

LAS VEGAS



McCARRAN INTERNATIONAL AIRPORT

Department of Aviation

ROSEMARY A. VASSILIADIS
DIRECTOR

POSTAL BOX 11005
LAS VEGAS, NEVADA 89111-1005
(702) 261-5211
FAX (702) 597-9559

July 17, 2017

VIA CERTIFIED MAIL

91 7199 9991 7035 8970 7338

Ms. Michelle Peacock

TURO

667 Mission Street, 4th Floor
San Francisco, CA 94104

RE: Operating Permit Requirement - Demand to Cease and Desist Unlawful Commercial Business Activity at McCarran International Airport

Dear Ms. Peacock:

As we have previously informed you, the Clark County Department of Aviation ("CCDOA") is aware that Turo has been conducting commercial operations at McCarran International Airport ("Airport") without the required permits, business licenses, or insurances.

Clark County Ordinance Section 20.04.040(a) provides as follows:

"It is unlawful for any person to use the airport as a base to operate therefrom for any commercial activity, or for any person to engage in or conduct any business, concession or commercial activity or to solicit any business upon the airport or upon or in any of the buildings, structures, land, parking areas, walkways, roadways or other facilities used or operated in connection with the airport without first obtaining written permission from the board of county commissioners and paying any fees or charges as established from time to time for such activity."

This letter is CCDOA's formal notice to Turo to cease and desist commercial or business activity at the Airport unless and until Turo obtains the appropriate Operating Permit that allows such commercial or business activity. If you wish to apply for an Operating Permit, please contact Jerry Traylor at 702-261-5506. Turo is not authorized to continue operations at the Airport until CCDOA issues Turo an Operating Permit.

Please know that if Turo fails to comply with this demand to cease and desist, Clark County Ordinance Section 20.02.030(d) authorizes the CCDOA:

"...to evict or otherwise remove those persons or entities trespassing on airport property, conducting an unauthorized business or occupying or using airport property illegally, including by virtue of failure to pay applicable rents and fees and/or for failure to obtain authorization to conduct a business or commercial activity at the airport, in the form of an agreement, operating permit and/or temporary operating permit."



Clark County Board of Commissioners

Steve Sisolak, Chairman • Chris Giunchigliani, Vice Chair
Susan Brager • Larry Brown • James B. Gibson • Maniya Kirkpatrick • Lawrence Weekly

Ms. Michelle Peacock

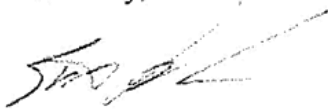
TURO

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Furthermore, if Turo continues to conduct business or commercial activity without the proper authorization, its employees, agents, and/or independent contractors may be formally charged with trespass and arrested or cited for each violation of the law. CCDOA reserves all rights to file all necessary civil actions and seek all available legal remedies. Thank you for your immediate attention and cooperation in this matter.

Sincerely,



SCOTT M. KICHLINE

Assistant Director

Business/Development

SK:tc