

May 15, 2017

Michelle Peacock  
Head of Government Relations and Public Policy  
Turo Rent a Car  
667 Mission Street Floor 4  
San Francisco, CA 94105



Dear Ms. Peacock,

In August 2015, and again in November 2015, I advised RelayRides/Turo about the requirement to obtain the necessary approvals and pay the required fees to operate using the Salt Lake City International Airport. You declined to comply, and Turo and its associates or partners who own the vehicles for rent continue to market curbside delivery at Salt Lake City International Airport and conduct business on Airport property without an agreement and without paying the prescribed fees that are paid by similar businesses. Such a business practice is unfair and illegal.

This letter constitutes notice to you that Salt Lake City will issue citations to anyone conducting business on airport property in violation of Salt Lake City Ordinances, rules, and regulations. Picking up customers at the Airport for transport to an off-Airport location to pick up a vehicle for rent, leaving a vehicle at the Airport for customers to rent, or providing a rental vehicle to a customer on airport property establishes the use of Airport property for business purposes. Anyone engaging in such activities must comply with business licensing, permit, and fee requirements. Please be advised each citation can total up to \$7,500.00 or more. You may review Salt Lake City ordinances, rules, and regulations, including applicable fines, in Salt Lake City Code Sections 5.71, 16.60, and 16.64. Business licensing requirements for anyone doing business in Salt Lake City, including ground transportation providers, are set forth in Title 5, Salt Lake City Code. All provisions of the Salt Lake City Code can be located at <http://www.sterlingcodifiers.com/codebook/index.php?book id=672>.

Citations will begin on or after June 1, 2017. Should Turo or its business associates choose to enter into off-airport rental car agreements, and pay the required fees, or cease operations at Salt Lake City International Airport, such citations can be avoided.

Thank you,

A handwritten signature in black ink, appearing to read "Brad Wolfe", is written over a horizontal line.

Brad Wolfe  
Commercial Manager  
Salt Lake City International Airport

7012 3050 0000 7587 5176

U.S. Postal Service™  
**CERTIFIED MAIL™ RECEIPT**  
(Domestic Mail Only; No Insurance Coverage Provided)

For delivery information visit our website at [www.usps.com](http://www.usps.com)®  
**OFFICIAL USE**

Postage	\$	Postmark Here
Certified Fee		
Return Receipt Fee (Endorsement Required)		
Restricted Delivery Fee (Endorsement Required)		
Total Postage & Fees	\$	

Sent To **MICHELLE PEACOCK**  
 Street, Apt. No., or PO Box No. **667 MISSION STREET FLOOR 4**  
 City, State, ZIP+4 **SAN FRANCISCO, CA 94105**  
 PS Form 3800, August 2006 See Reverse for Instructions

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> <li>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>Print your name and address on the reverse so that we can return the card to you.</li> <li>Attach this card to the back of the mailpiece, or on the front if space permits.</li> </ul>	<p>A. Signature <input checked="" type="checkbox"/> Agent  <input checked="" type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <b>John [Signature]</b></p> <p>C. Date of Delivery <b>5-15</b></p> <p>D. Is delivery address different from item 1? <input checked="" type="checkbox"/> Yes          If YES, enter delivery address below: <input type="checkbox"/> No</p>
<p>1. Article Addressed to:  <b>MICHELLE PEACOCK</b>  <b>HEAD OF GOVERNMENT RELATIONS</b>  <b>TURCO REUT A CNR</b>  <b>667 MISSION STREET FLOOR 4</b>  <b>SAN FRANCISCO, CA 94105</b></p>	<p>3. Service Type  <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail  <input type="checkbox"/> Registered <input checked="" type="checkbox"/> Return Receipt for Merchandise  <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p>
<p>2. Article Number          (Transfer from service label)</p>	<p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540</p>	